



MAHINDRA & MAHINDRA LIMITED

Registered Office: Gateway Building, Apollo Bunder, Mumbai-400001.

Fixed Deposit Section: Mahindra Towers, Head Office Accounts, Ground Floor, Dr.G.M.Bhosale Marg
Opp: Doordarshan, Worli, Mumbai-400018. Tel.:2490 5466/2490 1441. Fax: 2496 5384.

FIXED DEPOSIT SCHEME

ADVERTISEMENT PURSUANT TO THE PROVISIONS OF THE COMPANIES (ACCEPTANCE OF DEPOSITS) RULES,
1975, AS AMENDED UP-TO-DATE

**MAHINDRA & MAHINDRA LIMITED ACCEPTS FIXED DEPOSITS FROM THE PUBLIC,
THE COMPANY'S SHAREHOLDERS AND ITS EMPLOYEES.**

The complete terms and conditions are set forth in the Company's printed application form, available at the Fixed Deposit Section of the Company, offices of the Registrars to the Fixed Deposit Scheme and at the offices of the Principal Managers.

HIGHLIGHTS

Period of Deposit: 36 Months / 12 Months

- **Rate of Interest : #**
8.00% per annum for 36 months and
7.00% per annum for 12 months, payable yearly
- **Minimum Amount of Deposit:**
■ Rs.25,000 and in multiples of Rs.1,000 thereafter.

GENERAL :

- Interest payment and repayment of the Principal Amount of the deposit on its maturity, will be made by an account payee cheque on a scheduled bank, payable at par in major cities in India.
- No tax deduction at source, provided, declaration in prescribed Form No.15G is submitted for each financial year.

The above rates are w.e.f. 18.03.2010 pursuant to the announcement made by the Company in the newspapers. Applications should be made in the Company's prescribed form alongwith crossed account payee cheque/draft in favour of "Mahindra & Mahindra Limited" payable at par at Mumbai, lodged either at the Fixed Deposit Section of the Company, offices of the Registrars to the Fixed Deposit Scheme or with the Principal Managers to the Scheme. Upcountry cheques/drafts will not be accepted.

REGISTRARS TO THE FIXED DEPOSIT SCHEME

Link Intime India Private Limited

Bldg.No.C-13,First Floor,Kantilal Maganlal Industrial Estate(Pannalal Silk Mill Compound),
L.B.S.Road,Bhandup(West),Mumbai 400078. Tel. 25946960

Customer Care Centre: 203, Daver House, 2nd Floor, D.N.Road, Fort, Mumbai-400001. Tel.: 22694127

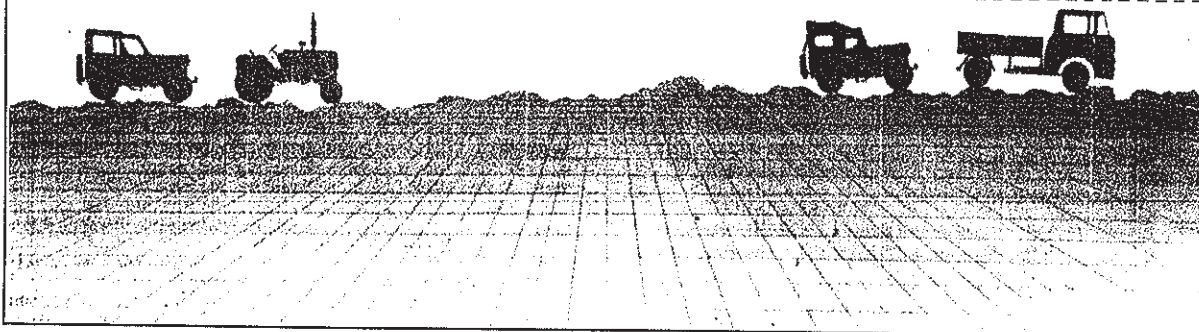
Manager to the Fixed Deposit



RR Investors Retail Services Pvt. Ltd.

47, M.M. Road, Rani Jhansi Marg, Jhandewalan, New Delhi - 110055 Tel- 011- 23636362/ 63

Ahmedabad : 401 - Abhijit Bldg. -1, Opp. Bhuj Mercantile Bank, Mithakali Six Road, Navarangpura Ahmedabad -390009 Gujarat Tel- 079-26467260/26404241
Bangalore : S-111, Manipl Centre, 47, Deckenson Road, M. G. Road, Bangalore-560042, Karnataka Tel- 080-42477177/101-03
Chandigarh : SCO-222-223, Gr. Floor, Sector-34A, Opp. State Library, Chandigarh-160034 Punjab Tel- 0172-2624796/4620067
Chennai : 3rd Floor, Precision Plaza, New #397, Teynampet, Annasalai, Chennai-600018, Tamilnadu Tel- 044-42077370/42077371
Dehradun : 56, 1st Floor, Rajpur Road, Opp. Madhuban, Dehradun-248001 Uttranchal Tel- 0135-3258181
Jaipur : 7, Katewa Bhawan, Opp. Ganapati Plaza, MI Road, Jaipur-302001, Rajasthan Tel- 0141-3235456/ 5113317
Kolkata : 704, Krishna Bldg., 224, AJC Bose Road, Kolkata- 700017, West Bengal Tel- 033-22802963/22806878
Lucknow : G-32, Shriram Tower, 13, Ashok Marg, Lucknow-226001, Uttar Pradesh Tel- 0522-4057615-6
Mumbai : 82/1, Apollo House, Ground Floor, Mumbai Samachar Marg, Fort, Mumbai-400023 Maharashtra Tel- 40544201 & 22642688
Vadodara : 222, Sidharth Complex, R. C. Dutta Road, Alkapuri, Vadodara-390007 Gujarat Tel- 0265-3256190/2353195





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P. K. Kume Chowk, Opp: Doordarshan, Worli, Mumbai-4000 18. Tel.: 2490 5466 / 2490 1441. Fax: 2496 5384.

APPLICATION FORM FOR FIXED DEPOSIT

FOR OFFICE USE ONLY					
APPLICATION NO.	PAY-N-SLIP		DATE OF REALISATION OF CHEQUE/DRAFT	FIXED DEPOSIT RECEIPT	
	NO.	DATE		DATE	NO.

Please write in BLOCK LETTERS and [✓] the appropriate box.

I/WE HEREBY APPLY FOR THE PLACEMENT OF FIXED DEPOSIT WITH YOUR COMPANY AS PER DETAILS GIVEN BELOW:

DATE :

AMOUNT BY Rs. [RUPEES] ONLY

DEMAND DRAFT/CHEQUE NO. DATED

DRAWN ON [Name of the Bank] DATED

RENEWAL OF F.D.R. NO. DATED

36 MONTHS 8.00% p.a. **12 MONTHS** 7.00% p.a.

STATUS OF SOLE/FIRST APPLICANT

1 RESIDENT INDIVIDUAL 2 NON RESIDENT INDIVIDUAL [Attach RBI sanction]

CATEGORY [See item No.5 of Terms & Conditions]

3 SHAREHOLDER(S) [Folio No.]

4 EMPLOYEE(S) [Location] 5 DIRECTOR(S)

6 OTHERS 7 EXEMPT [Attach Form No.15G]

PARTICULARS OF OTHER DEPOSIT(S) WITH THE COMPANY IN THE NAME OF THE FIRST NAMED DEPOSITOR.

F.D.R. NO.	DATE	AMOUNT

NOMINEE DETAILS: (To be filled in by the depositor applying deposit only in single name).

I wish to make a nomination and do hereby nominate the following person to receive the amount payable on my death

NAME OF THE NOMINEE: RELATIONSHIP WITH NOMINEE:

NAME OF GUARDIAN: DATE OF BIRTH IF THE NOMINEE IS MINOR:

DECLARATION

I/WE HEREBY DECLARE THAT:

- THE ABOVE AMOUNT BEING DEPOSITED BY ME/US IS NOT OUT OF THE FUNDS ACQUIRED BY ME/US BY BORROWING OR BY ACCEPTING DEPOSIT(S) FROM ANY OTHER PERSON;
- I/WE HAVE READ THE TERMS AND CONDITIONS GOVERNING THE FIXED DEPOSIT OR HAD THEM READ OUT AND TRANSLATED TO ME/US AND UNDERSTOOD THEM AND AGREE TO ABIDE BY THEM;
- I/AM WE ARE PERSON(S) RESIDENT IN INDIA WITHIN THE DEFINITION OF SECTION 2(P) OF THE FOREIGN EXCHANGE REGULATION ACT, 1973;
- THE FIRST NAMED DEPOSIT HOLDER MENTIONED IN THIS APPLICATION IS THE BENEFICIAL OWNER OF THIS DEPOSIT AND AS SUCH HE/SHE SHOULD BE TREATED AS THE PAYEE FOR THE PURPOSE OF DEDUCTION OF TAX UNDER SECTION 184A OF THE INCOME TAX ACT, 1961;
- ALL THE DETAILS/PARTICULARS STATED BY ME/US IN THIS APPLICATION FORM ARE TRUE AND CORRECT.

THE DEPOSIT SHOULD BE IN THE NAME(S) OF [IN BLOCK LETTERS]:

NAME	SURNAME	PLEASE TICK [✓] IF SHAREHOLDER	SIGNATURE OF APPLICANT(S) [GUARDIAN IN CASE OF MINOR]
Mr./Mrs./Miss	<input type="checkbox"/>
Mr./Mrs./Miss	<input type="checkbox"/>
Mr./Mrs./Miss	<input type="checkbox"/>
Mr./Mrs./Miss	<input type="checkbox"/>

ADDRESS OF SOLE / FIRST APPLICANT (IN BLOCK LETTERS)

.....

.....

.....

.....

Pin Code: [][][][][][]

PARTICULARS OF SOLE/FIRST APPLICANT [See item No.10 of Terms]

- Permanent Account Number(PAN) (mandatory for all applicants)
- Income Tax Ward Range/District i.e. Assessment Office, where assessed / assessable.

Telephone No. if any

NAME OF BROKER, IF ANY, WITH STAMP [See item No. 24 of Terms & Conditions]

BROKER CODE

RR Investors Retail Services Pvt. Ltd.

47 MM Road, Rani Jhansi Marg, Jhandewalan, New Delhi-110055

FOR OFFICE USE ONLY

BANK PARTICULARS

Confirmed that the named depositor is a permanent employee/registered shareholder of the Company

[Token/Folio No.]

ACCOUNT NO. MICR CODE

BANK NAME

TYPE OF ACCOUNT - SAVING / CURRENT / CASH CREDIT

BRANCH

ADDRESS

.....

Pin Code: [][][][][][]

Dept.-In-Charge of Unit/Location

Secretarial Department

Attach copy of cancelled cheque.



MAHINDRA & MAHINDRA LIMITED

Acknowledgement Slip

[To be filled in by the Applicant]

Application No.

Date

RECEIVED FROM

Mr./Mrs./Miss (Name of first/sole applicant)

Address :

an application for a fixed deposit together with Cheque/Draft/Fixed Deposit Receipt

No. dated drawn on

for Rs. being fixed deposit amount for a period of 36 months / 12 months.

For MAHINDRA & MAHINDRA LIMITED

ACCOUNT DEPARTMENT [Fixed Deposit Section]

Cheques and bank drafts are subject to realization. The Official Stamped Receipt will be sent by Registered Post / Courier Service within eight weeks of the realization of the cheque/draft.



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Opp: Dordarshan, Worli, Mumbai-400018. Tel.:24905466 / 2490 1441, Fax: 2496 5384

Registrars to the Fixed Deposit Scheme : Link Intime India Pvt. Limited Bldg. No. C-13, First Floor,
Kantilal Maganlal Industrial Estate (Pannalal Silk Mill Compound), L.B.S.Road, Bhandup(West), Mumbai, 400078. Tel. : 25946960
Customer Care Centre: 203, Daver House, 2nd Floor, D.N.Road, Fort, Mumbai-400001 Tel. : 22694127.

TERMS AND CONDITIONS GOVERNING THE FIXED DEPOSIT SCHEME

Amount of Deposit:

1. Fixed Deposits will be accepted for a minimum of Rs.25,000 and thereafter in multiples of Rs.1,000.

Applications:

2. Applications should be made in the Company's prescribed form along with crossed account payee cheque/draft drawn in favour of "Mahindra & Mahindra Limited" payable at par at Mumbai lodged either at the Fixed Deposit Section of the Company, offices of Registrars to the Fixed Deposit scheme or with the Principal Managers to the Scheme. Uncountry cheques/drafts will not be accepted.
3. Deposits on behalf of minors will be accepted only through their guardians who must sign the application form. Deposits from non-residents may be accepted subject to such approvals as may be required by law.

Period and Interest:

4. Rate of interest payable on deposits is as under

Period (Months)	Rate of Interest (P.A.)
12	7.00%
36	8.00%

On Fixed Deposit from Public, Shareholders and Employees of the Company.

5. A deposit will be treated as a deposit from a shareholder/employee if the sole depositor or any one of the joint-depositors is a shareholder/employee of the Company at the time of placing the deposit. In the absence of any endorsement to this effect on the application form, the deposit will be treated as a deposit from the public and thereafter no change in the category will be permitted during the entire tenure of the deposit.
6. Interest will be calculated from the date of realization of the cheque/draft and will become due and payable annually from the date of deposit.
7. Interest will be paid by way of cheques drawn in favour of the sole/first-named depositor on a scheduled bank payable at par in major cities in India and will be mailed by post/ courier to the registered address of the sole/first-named depositor at the depositors' risk.
8. Interest on deposits will cease to run from the date of maturity.
9. Income tax will be deducted at source from the amount of interest payable to the depositor in accordance with the provisions of the Income Tax Act, 1961. At present, tax is deductible if the aggregate amount of interest payable to a resident during a financial year exceeds Rs. 5,000. However, Income Tax will not be deducted if declaration in Form No 15G / 15H, in duplicate, as prescribed under the Income Tax Act, 1961, or the prescribed certificate issued by the Assessing Officer under Section 197(1) of the Act, is furnished to the Company. With effect from 01.04.2010, it is mandatory to furnish Permanent Account Number (PAN) in the declaration Form No 15G / 15H. If the PAN is not furnished in the declaration, such declaration shall be invalid and tax will be deducted at source in accordance with the provisions of the Income Tax Act, 1961.
10. Depositors placing deposits should furnish their Permanent Account Number (PAN) allotted to them by the Income Tax Department and with effect from 01.04.2010 a copy of the PAN

Joint Deposits:

11. Deposits will be accepted in joint names, not exceeding four in number.
12. In case of deposits made in joint names, the Company to the first-named depositor will address all communications only. Cheques/ Interest warrants for repayment of the principal amount/payment of interest will be drawn in favour of the first-named depositor only and will be sent to his/ her registered address. However, any one of the joint depositors would be eligible to give discharge or other instructions, which shall be binding on all the joint-depositors.
13. In the event of death of the first joint-holder, repayment of the deposit and payments of interest shall be made to the person first in order of the survivors on production of a death certificate, without reference to the heirs and/or legal representatives of the deceased.

Fixed Deposit Receipt:

14. Fixed Deposit Receipts are not transferable.
15. Fixed Deposit Receipts shall be mailed by registered post/ courier service at the depositor's risk to the address given in the Application form within eight weeks of the realization of the cheque/draft.
16. In the event of loss, destruction or mutilation of the deposit receipt, the Company may, before effecting payment to the depositor or before issuing a duplicate receipt, call upon him/her to provide such indemnity as the Company may in its absolute discretion think fit. The expenses in respect of the indemnity will be borne by the depositor.

Renewal/Repayment of Deposits:

17. Fixed Deposit will be repaid only on Maturity and not on demand or notice, except at the sole discretion of the Company. However, for premature withdrawals of Fixed Deposits, interest would be payable as per the provisions of the Companies (Acceptance of Deposits) Rules, 1975 as amended from time to time.
18. Deposits will not be renewed automatically upon maturity unless expressly arranged by filing the prescribed application form at least a fortnight before the date of maturity. The amounts of deposits will be paid or renewed, as the case may be, on the deposit receipt being surrendered duly discharged by the first-named depositor or by any of the other joint-depositors, which discharge shall be valid and binding on all joint-depositors. The deposit receipt duly discharged on a revenue stamp should be sent to the Fixed Deposit Section of the Company or to the offices of the Registrars to the Fixed Deposit Scheme to reach a fortnight before the date of maturity to enable the Company to renew or refund the deposit, as the case may be, on the due date. In case of renewal, a fresh application form duly filled in should accompany the said discharged receipt.
19. Repayment of deposit on its maturity will be made by an Account Payee cheque drawn in favour of the sole/first-named depositor on a scheduled bank payable at par in major cities in India and will be mailed by Registered Post/ Courier Service to the registered address of the sole/first-named depositor at the depositor's risk.
20. In the event of the death of the sole depositor, the Fixed Deposit amount, together with the interest due thereon, will be paid to the Nominee/Legal representative(s) of the deceased on production of proper legal representation such as Probate of the Will, Succession Certificate or Letters of Administration granted by a Court of Competent Jurisdiction.
21. No part repayment or renewal will be permitted. The Company will not accept the application for renewal along with a cheque/draft for additional amount of deposit.

General:

22. The Company will not accept or recognize any lien or assignment of the deposit and/or interest thereon.
23. Where the due date of any payment falls on a Saturday, Sunday, Bank Holiday or any other day on which the Company's Registered Office/ Fixed Deposit Section remains closed; the payment will be effected on the next working day.
24. Persons (brokers) who are Authorised by the Company, in writing, will only be eligible for brokerage on the deposits, provided the application form(s) in respect of the deposit(s) received through them bears the stamp and signature of the said persons (brokers). However, no brokerage will be payable on deposits received from the permanent and retired employees of the Company.
25. The Company shall not be required or bound to act in relation to any deposit otherwise than in accordance with the conditions hereinabove set out, the provisions of the Companies (Acceptance of Deposits) Rules, 1975 as amended from time to time, and any other law or rules framed by the Central Government or the Reserve Bank of India or any other statutory body from time to time.
26. The Company reserves the right:
 - (a) To reject any application for a fresh deposit or for renewal without assigning any reason;
 - (b) To alter or amend, from time to time, all or any of the terms and conditions mentioned above;
 - (c) To accept deposits only for such periods as it may decide from time to time
 - (d) To repay the deposit prematurely before the due date;
 - (e) To vary the dates of payment of interest.
27. Any change in name, address, bank mandate, bank particulars etc., must be notified to the Fixed Deposit Section/ Registrars to the Fixed Deposit Scheme of the Company, at least 30 days before the date on which any payment falls due.
28. Deposits are accepted subject to Mumbai Jurisdiction.

APPLICATION FORMS FOR DEPOSITS WILL BE SUPPLIED ON REQUEST AT THE FIXED DEPOSIT SECTION OF THE COMPANY, THE OFFICES OF THE REGISTRARS TO THE FIXED DEPOSIT SCHEME/ THE OFFICES OF THE PRINCIPAL MANAGERS TO THE DEPOSIT SCHEME.

Business hours : 9.30 a.m. to 12.30 p.m. and 1.30 p.m. to 4.30 p.m.
Closed on Saturdays, Sundays and Bank Holidays.

PARTICULARS REQUIRED BY THE COMPANIES [ACCEPTANCE OF DEPOSITS] RULES, 1975, AS AMENDED UP-TO-DATE

(A) NAME OF THE COMPANY: Mahindra & Mahindra Limited
(B) DATE OF INCORPORATION OF THE COMPANY: 2nd October 1945.
(C) THE BUSINESS CARRIED ON BY THE COMPANY AND ITS SUBSIDIARIES WITH THE DETAILS OF BRANCHES OR UNITS, IF ANY:

Mahindra & Mahindra Limited
Manufacture of different range of vehicles, agricultural tractors, implements, industrial engines, Dealing in property development/ construction activities.

Branches:

- (1) 7, Dr. Ishaque Road (Old KYD Street), Kolkata 700016.
- (2) Mahindra Towers, 2nd Floor, 2A Bhikaji Cama Place, New Delhi 110016.
- (3) Mahindra Towers, 1st Floor, 17/18, Patulous Road, Chennai 600002
- (4) Raheja Chambers, 1st Floor, 12 Museum Road, Bangalore 560 001, Karnataka.

Units/Regional Offices:

Mumbai (Kandivli, Worli, Ghatkopar), Ahmedabad, Agartala, Bangalore, Bhatinda, Bhopal, Bhubaneswar, Chandigarh, Cochin, Chennai, Gauhati, Gwalior, Gurgaon, Gorakhpur, Hubli, Hyderabad, Igatpuri, Indore, Jalpur, Jalandar, Jodhpur, Jabalpur, Kamat, Kolkata, Lucknow, Meerut, Nagpur, Nasik, Noida, New Delhi, Patna, Pondicherry, Patiala, Pune, Raipur, Rajkot, Rudrapur, Ranchi, Sri Ganganagar, Secunderabad, Varanasi, Zaherabad and Mohali.

Subsidiaries:

- (1) Mahindra Engineering & Chemical Products Limited (Subsidiary of Mahindra & Mahindra Limited)
Manufacturing of Lift / Bucket Elevators (Bulk Material Handling System)
Registered Office: Gateway Building, Apollo Bunder, Mumbai-400001.
- (2) Mahindra Steel Service Centre Limited (Subsidiary of Mahindra & Mahindra Limited)
Processing of steel for the requirements of the automobile, Electric Power and Home appliances Industries.
Registered Office: Mahindra Towers, Dr.G. M. Bhosale Marg, P.K.Kume Chowk, Worli, Mumbai-400 018.

(3) Mahindra Logisoft Business Solutions Limited (Subsidiary of Mahindra & Mahindra Ltd.)
Providing Information Technology services.
Registered Office: Gateway Building, Apollo Bunder, Mumbai 400001.
Corporate Office: 18, Arjay Apex Centre, 1st Floor, No.24 College Road, Chennai-600006.

(4) Mahindra First Choice Wheels Limited (Subsidiary of Mahindra & Mahindra Limited)
Dealing in used cars.
Registered Office: Gateway building, Apollo Bunder, Mumbai- 400 001.
Corporate Office: Mahindra Towers, P.K.Kume Chowk, Worli, Mumbai-400018.

(5) Mahindra USA Inc. (Subsidiary of Mahindra & Mahindra Limited)
Wholesale distribution of farm equipment and accessories.
Registered Office: 17723, FM 2920, Tomball, Texas 77377, U.S.A.

(6) Mahindra Gujarat Tractor Limited (Subsidiary of Mahindra & Mahindra Limited)
Manufacture and sale of Tractors
Registered Office: Vishwamitri ,Near Railway Over bridge, , Vadodara- 390011.

(7) Mahindra Shubhlabh Services Limited (Subsidiary of Mahindra & Mahindra Limited)
Production & trading of agrl-inputs and domestic sales & export of fresh fruit products
Registered Office: Mahindra Towers, Dr.G. M. Bhosale Marg, P.K.Kume Chowk, Worli, Mumbai-400 018.

(8) Mahindra & Mahindra South Africa (Pty.) Limited (Subsidiary of Mahindra & Mahindra Limited)
Import and trading of Mahindra Vehicles, Tractors, Accessories & Spares.
Registered Office: First Floor, Block C, Eco Fusion 6, 324 Witch Hazel Street, Highveld X59, Centurion 1057.

- (9) **Mahindra Engineering Services Limited**
(Subsidiary of Mahindra & Mahindra Limited) Product Development (PD) and Research and Development (R&D) services to customers in the Automotive Industry. Its main activities includes designing, prototyping, validation, testing, simulation, reverse engineering and tool design.
Registered Office: Gateway Building, Apollo Bunder, Mumbai- 400 001.
- (10) **Mahindra SAR Transmission Private Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Manufacturer of Automotive Components
Registered Office: Mahindra Towers, P.K.Kume Chowk, Worli, Mumbai 400 018.
- (11) **Mahindra Overseas Investment Company (Mauritius) Limited**
(Subsidiary of Mahindra & Mahindra Ltd.)
Investment Holding.
Registered Office: IFS Court, 28 Cyber city, Ebene, Mauritius.
- (12) **Mahindra Europe s.r.l.**
(Subsidiary of Mahindra Overseas Investment Company (Mauritius) Limited)
Imports & distributors of Mahindra vehicles, accessories and spare parts
Registered Office: Via Cancellaria, 35 00040 Ariccia (Rome), Italy
- (13) **Mahindra (China) Tractor Company Ltd.**
(Subsidiary of Mahindra Overseas Investment Company (Mauritius) Ltd.)
Developing, Manufacturing, Assembling, Marketing selling and exporting of self manufactured, locally procured and/or imported Tractors and derivative thereof, engines, generator sets, components, accessories and tractor implements, loaders, dozers and providing after sales service/repair.
Registered Office: Jiaoqiao, Changbai Economic Development Zone, NenChang, Peoples Republic of China, 330044.
- (14) **Mahindra-BT Investment Company (Mauritius) Ltd**
(Subsidiary of Mahindra Overseas Investment Company (Mauritius) Ltd.)
Investment Holding.
Registered Office: IFS Court, 28 Cyber city, Ebene, Mauritius.
- (15) **Mahindra Forgings International Limited**
(Subsidiary of Mahindra Forgings Overseas Limited)
Investment Holding.
Registered Office: IFS Court, 28 Cyber city, Ebene, Mauritius.
- (16) **Mahindra Forgings Europe AG (Formerly known as Jeco Holding AG)**
(Subsidiary of Forgings International Limited)
Acts as a group holding company, Managing and holding the shares in the subsidiaries.
Registered Office :Ulmer str 112, D-73431, Aalen Germany.
- (17) **Gesonkschmiede Schneider GmbH**
(Subsidiary of Mahindra Forgings Europe AG)
Operates in segments of tool and die fabrication and forming technology.
Registered Office :Ulmer str 112, D-73431, Aalen Germany.
- (18) **JECO-Jellinghaus GmbH**
(Subsidiary of Mahindra Forgings Europe AG)
Operates in segments of tool and die fabrication and forming technology, Manufacturing of forging tools, processes and sells them.
Registered Office: D-58285 Gevelsberg, Germany.
- (19) **Falkenroth Umformtechnik, GmbH**
(Subsidiary of Mahindra Forgings Europe AG)
Operates in segments of tool and die fabrication and forming technology, Manufacturing of forging tools, processes and sells them.
Registered Office: D-58285 Gevelsberg, Germany.
- (20) **Mahindra Intertrade Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Steel processing and trading, Import, Identifying & marketing of machine tools and technical equipments, exports of engineering items and marketing of toys.
Registered Office: Mahindra Towers, P.K. Kume Chowk, Dr.G.M.Bhosale Marg, Worli, Mumbai 400 018
- (21) **Mahindra Middle East Electrical Steel Service Centre (FZC)**
(Subsidiary of Mahindra & Mahindra Limited)
Processing of electric steel
Registered Office and Plant: Sharjah Airport International Saf Zone, P3 11/12 Post Box : 8114 Sharjah UAE.
- (22) **Mahindra Consulting Engineers Limited**
(Subsidiary of Mahindra Holdings & Finance Limited)
Provides consulting services in the field of civil, electrical, geo-technical, hydraulics, mechanical, agricultural, aeronautical, aviation and construction engineering.
Registered Office: Gateway Building, Apollo Bunder, Mumbai-400001.
- (23) **Mahindra Holidays & Resorts India Limited**
(Subsidiary of Mahindra Holdings & Finance Limited)
Business of Hotel, Guest House, Restaurant, conference centre, providing consultancy services for Management of hotels, hospitality management schools and purchase, sale, acquire, take on lease Any real estate including land for holiday resort business of Company.
Registered Office: No.17 & 18, "Mahindra Towers", 2nd Floor, Pattullo Road, Chennai 600002.
Branches: Chennai, Delhi, Mumbai, Pune, Ahmedabad, Bangalore, Hyderabad, Kolkata & Dubai
- (24) **Mahindra Holidays & Resorts USA Inc.**
(Subsidiary of Mahindra Holidays & Resorts India Limited)
Business of building, renting, managing and promoting resorts, hotels, vacation facilities, leisure activities and engaging in the business of sales, rentals, transfers exchanges and sharing those facilities.
Registered Office: 2711, Centerville Road, Wilmington, USA
- (25) **NBS International Limited**
(Subsidiary of Mahindra Holdings & Finance Limited)
Authorized dealers for M & M's range of vehicles and accessories. Operating and owning Service Centre.
Registered Office: 10, Stone Building, Chow paty Sea Face, Mumbai-400007.
- (26) **Mahindra Upline Steel Company Ltd.**
(Subsidiary of Mahindra Holdings & Finance Limited)
Manufacturing and sale of alloy and special steels at Khopoli also Pressed Sheet Metal component and assemblies at Nashik, Kanha and Rudhrapur.
Registered Office: 74, Ganesh Apartment, Opp. Sitaladevi Temple, L.J.Rd., Mahim (W), Mumbai 400 016.
- (27) **Mahindra & Mahindra Financial Services Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Non-banking financial activities.
Registered Office: Gateway Building, Apollo Bunder, Mumbai-400 001.
Corporate Office: Sadhana House, 2nd Floor, 570,P.B.Marg, Behind Mahindra Towers, Worli, Mumbai-400018.
- (28) **Mahindra Insurance Brokers Limited**
(Subsidiary of Mahindra & Mahindra Financial Services Ltd)
Insurance Broking and Auxiliary services.
Registered Office: Mahindra Towers, P.K.Kume Chowk, Worli, Mumbai 400018
Corporate Office: Sadhana House, Ground Floor, 570 P.B.Marg, Behind Mahindra Towers, Worli, Mumbai 400018.
- (29) **TECH Mahindra Limited**
(Subsidiary of Mahindra & Mahindra Limited).
Software solutions for the global telecommunications and other industries and consulting.
Registered Office: Gateway Building, Apollo Bunder, Mumbai-400001.
Corporate Office: Sharda Centre, Off Karve Road, Erandwane, Pune-411004.
Oberoi Estate Gardens, Wing-1, Off Sakli Vihar Road, Chandivli, Andheri East, Mumbai-400072.
- (30) **TECH Mahindra (Americas) Inc.**
(Subsidiary of Tech Mahindra Limited)
Services provider for sales, marketing, onsite software development and other related services.
Registered Office: 36, Pittenger Road, Freehold, New Jersey, 07728, USA
- (31) **TECH Mahindra GmbH**
(Subsidiary of Tech Mahindra Limited)
Services provider for sales, marketing, onsite software development and other related services
Registered Office: Prinzenallee 7, 40549- Düsseldorf, Germany.
- (32) **TECH Mahindra (Singapore) Pte Ltd.**
(Subsidiary of Tech Mahindra Limited)
Services provider for sales, marketing, onsite software development and other related services
Registered Office: 150Kampong Ampat, 01-01 KA Centre, Singapore 368324.
- (33) **Tech Mahindra (Thailand) Limited**
(Subsidiary of Tech Mahindra Limited)
Services provider for sales, marketing, onsite software development and other related services
Registered Office: Unit No.2402, 24th Floor, the Offices at Central World, Rama 1 Road, Phatumwan, Bangkok 10330.
- (34) **Tech Mahindra Foundation**
(Subsidiary of Tech Mahindra Limited)
Charitable activities
Registered Office: Oberoi Gardens Estates, Wing-1, Off Sakli Vihar Road, Chandivli, Andheri (East), Mumbai 400072
- (35) **PT TECH Mahindra Indonesia**
(Subsidiary of Tech Mahindra Ltd.)
Services provider for sales, marketing, onsite software development and other related services
Registered office: Ariobimo Santral, 4th flr. Suite#403, J.I.H.R.Rasuna Said Kav X-2, No.5, Jakarta 12950, Indonesia
- (36) **CanvasM Technologies Limited**
(Subsidiary of Tech Mahindra Ltd.)
Providing value added services in the Telecom space.
Registered Office: Oberoi Gardens Estate, Chandivli, Off Sakli Vihar Road, Andheri (E), Mumbai 400072
- (37) **CanvasM (Americas) Inc.**
(Subsidiary of CanvasM Technologies Limited)
Software development, Maintenance and other related services.
Registered Office: 2711, Centerville Road, Suit 400, Wilmington, New Castle, 19808
- (38) **Bristlecone Limited**
(Subsidiary of Mahindra & Mahindra Ltd.)
IT consulting services.
Registered Office: M&C Corporate Services Ltd. P.O.Box 309GT, Ugliand House, South Church St., George Town, Grand Cayman, Cayman Islands.
- (39) **Bristlecone Inc.**
(Subsidiary of Bristlecone Limited.)
IT consulting services.
Registered Office: 673 S Milpitas Blvd, Suite 200, Milpitas CA 95035 USA
- (40) **Bristlecone (UK) Limited**
(Subsidiary of Bristlecone Limited.)
IT Services.
Registered Office: Abacus House, 33, Gutter Lane, London-EC2V8AR
- (41) **Bristlecone India Ltd.**
(Subsidiary of Bristlecone Limited)
Engaged in the business of providing IT software services. It specializes in enterprise applications and extended supply chain management. It also provides offshore application management and support services and application development and implementation services for SAP Net Weaver.
Registered Office: Gateway Building, Apollo Bunder, Mumbai-400001.
- (42) **Bristlecone (Singapore) Pte. LTD.**
(Subsidiary of Bristlecone India Limited)
IT Services.
Registered Office: 3, Anson Road, # 27-01 Springleaf Tower, Singapore 079909
- (43) **Bristlecone GmbH**
(Subsidiary of Bristlecone India Limited)
IT Services.
Registered Office: Kennedyallee, 97A, 60596, Frankfurt am Main, Germany
- (44) **Mahindra Renault Private Limited**
(Subsidiary of Mahindra & Mahindra Ltd)
Engaged in the business of designing, manufacturing, producing, assembling, selling, distributing, Exporting, Importing and/or marketing automotive vehicles and related parts, components, spare Parts and accessories.
Registered Office: Gateway Building, Apollo Bunder, Mumbai 400 001.
- (45) **Mahindra Navistar Automotives Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Manufacturing of commercial vehicles, parts and components in India.
Registered Office: Gateway Building, Apollo Bunder, Mumbai-400001.
- (46) **Stokes Group Limited**
(Subsidiary of Mahindra Forgings Limited)
Manufacture of forgings and general engineering.
Registered office: Victor Works, Northcote Street, Walsall, West Midlands, WS28BH.
- (47) **Jensand Limited**
(Subsidiary of Stokes Group Limited)
Provision of services to industry and general trading.
Registered office : Victor Works, Northcote Street, Walsall, West Midlands, WS28BH.
- (48) **Stokes Forgings Limited**
(Subsidiary of Jensand Limited)
Manufacture of forgings and general engineering.
Registered office: Victor works, Northcote Street, Walsall, west Midlands, WS2 8BH.
- (49) **Stokes Forgings Dudley Limited**
(Subsidiary of Stokes Group Limited)
Manufacture of forgings and general engineering.
Registered office: Victor Works, Northcote Street, Walsall, West Midlands, WS2 8BH.

- (50) **Mahindra Engineering Services (Europe) Ltd.**
(Subsidiary of Mahindra Engineering Services Limited)
Providing information technology enabled engineering services.
Registered office: Atrium Court, The Ring, Bracknell, Berkshire RG12 1BW, United Kingdom.
- (51) **Plexion Technologies GmbH, Germany**
(Subsidiary of Mahindra Engineering Services Limited)
Providing information technology enabled engineering services
Registered office: Leonardo - da - vinci Allee 3, Frankfurt am Main 60486, Germany.
- (52) **Mahindra Technologies Inc.**
(Subsidiary of Mahindra Engineering Services Limited)
Providing information technology enabled engineering services.
Registered office: 39500, Orchard Hill Place, Suite 100, MI 48375, USA.
- (53) **Mahindra Forgings Global Limited**
(Subsidiary of Mahindra Forgings Limited)
Investment Holding
Registered Office: IFS Court, Twenty Eight, Cyber city Ebene, Mauritius
- (54) **Schöneweiss & Co.GmbH**
(Subsidiary of Mahindra Forgings Global Limited)
Production of drop Forgings from all current steel qualities from 1 kg. To 150 KG. and with maximum length of 2000 mm.
Registered Office: Delsheimer Strasse, 170, Hagen, Germany 58091.
- (55) **Mahindra Hlnoday Industries Limited**
(Subsidiary of Mahindra Castings Private Ltd.)
Manufacturing and Sale of Silicon Graphite and Iron Castings Ferrites.
Registered Office: Bhosari Industrial Estate, Bhosari, Pune 411026.
- (56) **Mahindra Lifespace Developers Ltd.**
(Subsidiary of Mahindra & Mahindra Limited)
Real estate development.
Registered Office: 5th Flr, Mahindra Towers., Worli, Mumbai - 400018.
- (57) **Mahindra Infrastructure Developers Limited**
(Subsidiary of Mahindra Lifespace Developers Limited)
Developing infrastructure projects. Its activities include pre-qualifying and bidding for projects, investing in and acting as consultant of arranging the financing for projects and execution, operation and maintenance thereof.
Registered Office: Mahindra Towers, P. K. Kurne Chowk, Dr. G.M.Bhosale Marg, Worli, Mumbai-400018.
- (58) **Mahindra World City (Jaipur) Limited**
(Subsidiary of Mahindra Lifespace Developers Limited)
Development of SEZ at Jaipur.
Registered Office: 411, Neelkanth Towers, Bhawani Singh Road, C Scheme, Jaipur, Rajasthan 302001
- (59) **Mahindra Integrated Township Limited**
(Subsidiary of Mahindra Lifespace Developers Limited)
Integrated Township & Infrastructure Development.
Registered Office: Mahindra World City, Administrative Block, Chegalpattu, Tamil Nadu - 603002
- (60) **Mahindra World City Developers Ltd.**
(Subsidiary of Mahindra Lifespace Developers Limited)
Real Estate and Infrastructure development.
Registered Office: Ground Floor, "Mahindra Towers", 17/18, Patulus Road, Chennai-600 002
- (61) **Mahindra World City (Maharashtra) Limited**
(Subsidiary of Mahindra Lifespace Developers Limited)
Business of developing and maintaining Industrial Parks, Technology Parks, Software Parks, Special Economic Zones, Export Processing Zones, Industrial Areas and Industrial Estates for Industries
Registered Office: Mahindra Towers, P.K.Kurne Chowk, Dr.G.M.Bhosale Marg, Worli, Mumbai-400018.
- (62) **MHR Hotel Management GmbH**
(Subsidiary of Mahindra Holidays & Resorts India Limited)
Business of Managing Hotels
Registered Office : Mullerstrasse 3, 6020 Innsbruck, Austria
- (63) **Mahindra Hotels and Residences India Limited**
(Subsidiary of Mahindra Holidays & Resorts India Limited)
Business of hoteliers, restaurant, café, tavern with facilities, building music halls, Swimming pools, cinema theater, warehouses to decor offices, flats, houses, hotels And business of agents for railway, shipping and airway business
Registered Office : Mahindra Towers, 2nd Floor, No.17/18, Patulus Road, Chennai 600 002.
- (64) **Mahindra Holdings Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Engaged in the business of investing in group and other companies, providing fund support And earning dividend and / or interest.
Registered Office Mahindra Towers, P.K.Kurne Chowk, Worli, Mumbai-400018.
- (65) **Mahindra Rural Housing Finance Limited**
(Subsidiary of Mahindra & Mahindra Financial Services Limited)
Business of providing finance or otherwise to any person or persons, for the purpose of Enabling such borrowers to construct/purchase tenements, flats, apartments, houses, villas, Townships including infrastructural facilities.
Registered Office Mahindra Towers, P.K.Kurne Chowk, Worli, Mumbai-400018.
- (66) **Tech Mahindra (Malaysia) SDN. BHD**
(Subsidiary of Tech Mahindra Limited)
Software Consultancy
Registered Office: Level 18, The Gardens North Tower, Mid Valley City, Lingkaran Syed Putra, 59200 , Kuala Lumpur
- (67) **Tech Mahindra (Beijing) IT Services Limited**
(Subsidiary of Tech Mahindra Limited)
Service provider for sales, marketing, onsite software development and other related Services.
Registered Office: Room 2925 of 29F Block C, Central International Trade Center, 6A Jian Guo Men Wai Avenue, Chao Yang District, Beijing
- (68) **Bristecone (Malaysia) SDN.BHD**
(Subsidiary of Bristecone Limited)
Software consultancy
Registered Office: Level 18, The Gardens North Tower, Mid Valley City, Lingkaran Syed Putra, 59200 , Kuala Lumpur
- (69) **Mahindra Residential Developers Limited**
(Subsidiary of Mahindra Integrated Township Limited)
Business of establishing, acquiring, developing and maintaining residential facilities, integrated Townships, industrial parks, special economic zones, technology parks, software parks, industrial Estates, for Industries and software and other knowledge based units.
Registered Office: Mahindra World City Administrative Block, Chegalpattu, Tamil Nadu 603002
- (70) **Mahindra Knowledge City Limited**
(Subsidiary of Mahindra Lifespace Developers Limited)
Business of establishing, acquiring, developing and maintaining industrial parks, technology parks, Software parks, special economic zones, export processing zones, industrial areas and Industries.
Registered Office: Mahindra Towers, P.K.Kurne Chowk, Dr.G.M.Bhosale Marg, Worli, Mumbai-400018.
- (71) **Mahindra Vehicle Manufacturers Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Business of manufacturing, selling, dealing in automotive vehicles.
Registered Office : Mahindra Towers, P.K.Kurne Chowk, Worli, Mumbai-400018.
- (72) **Mahindra Logistics Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Business of providing, logistics including warehousing and transportation services.
Registered Office Mahindra Towers, P.K.Kurne Chowk, Worli, Mumbai-400018.
- (73) **Mahindra Forgings Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Business of manufacturers & machining of automotive forgings.
Registered Office Mahindra Towers, P. K. Kurne Chowk, Worli, Mumbai-400018.
- (74) **Mahindra Castings Private Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Business of forgings and castings of ferrous and non-ferrous, steels and their alloys and Foundry work.
Registered Office Mahindra Towers, P.K.Kurne Chowk, Worli, Mumbai-400018.
- (75) **Mahindra Navistar Engines Private Limited**
(Subsidiary of Mahindra & Mahindra Limited)
To stock and sell engines and spare parts for engines.
Registered Office: Mahindra Towers, P.K.Kurne Chowk, Dr. G.M.Bhosale Marg, Worli, Mumbai-400018.
- (76) **Mahindra Aerospace Private Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Business of design, development and manufacturing of aircrafts and other incidental and Ancillary business.
Registered Office : Mahindra Towers, P. K. Kurne Chowk, Worli, Mumbai-400018.
- (77) **Heritage Bird (M) Sdn Bhd**
(Subsidiary of Mahindra Holidays & Resorts India Limited)
Business of general merchants, traders, suppliers, Importers, exporters, stores, storekeepers, brokers, distributors, manufacturers, manufacturers' representatives, commission, managing and general agents, franchisers, and or in any other capacity and to carry on, in all or any of their respective branches, all or any of the business of general contractors, contractors, developers and property developers.
Registered Office : 312, 3rd Floor, Block C, Kelana Square, 17, Jalan Ss7/26, 47301 Petaling Jaya, Selangor, Malaysia
- (78) **Mahindra First Choice Services Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Registered Office : Mahindra Towers, P.K.Kurne Chowk, Worli, Mumbai-400018.
- (79) **Mahindra Graphic Research Design sri**
(Subsidiary of Mahindra Overseas Investment Company (Mauritius) Ltd.
Development of research and design for automobiles and other types of vehicles.
Registered Office: Via della Merceda No.11, Rome, Republic of Italy
- (80) **Mahindra Gears International Limited**
(Subsidiary of Mahindra & Mahindra Limited)
Investment Company
Registered Office: IFS Court, TwentyEight Cybercity, Ebene, Mauritius
- (81) **Mahindra Gears Global Limited**
(Subsidiary of Mahindra Gears International Limited)
Investment Company
Registered Office: IFS Court, TwentyEight Cybercity, Ebene, Mauritius
- (82) **Mahindra Gears Cyprus Limited**
(Subsidiary of Mahindra Gears Global Limited)
Investment Company
Registered Office: 48, Themistokif Dervi Street, Centennial Building, 7th floor, office 701, 1066 Nicosia, Cyprus
- (83) **Mahindra Metal Castello SPA**
(Subsidiary of Mahindra Gears Cyprus Limited)
Investment Company
Registered Office: Via della Merceda, 11 00187 ROMA RM
- (84) **Mahindra Bebanco Developers Limited**
(Subsidiary of Mahindra Lifespace Developers Limited)
Business of developing and maintaining Industrial Parks, Technology Parks, Software Parks, Special Economic Zones, Export Processing Zones, Industrial Areas and Industrial Estates for Industries
Registered Office: 5th Floor, Mahindra Towers, Worli, Mumbai-400018
- (85) **Mahindra Industrial Township Limited**
(Subsidiary of Mahindra Lifespace Developers Limited)
Business of developing and maintaining Industrial Parks, Technology Parks, Software Parks, Special Economic Zones, Export Processing Zones, Industrial Areas and Industrial Estates for industries
Registered Office: 5th Floor, Mahindra Towers, Worli, Mumbai-400018
- (86) **Metacastello S.p.A**
(Subsidiary of Mahindra Metal Castello SPA)
Manufacturer of Auto Components
Registered Office: via Don Fornasini, 12, 40030 Castel di Casio (BO).
- (87) **Crest Geartech Private Limited**
(Subsidiary of Metacastello S.p.A)
Manufacturer of Auto Components
Registered Office: 12/7, Malhura road , Faridabad-121003, Haryana (INDIA)
- (88) **Engines Engineering S.r.l.**
(Subsidiary of Mahindra Engineering Services Limited)
Engineering Services
Registered Office: Via E. Pasquelli 6 -400 55 Castenaso, Bologna, Italy
- (89) **Eff Engineering S.r.l.**
(Subsidiary of Engines Engineering S.r.l.)
Engineering Services
Registered Office: Via E. Pasquelli 6 -400 55 Castenaso, Bogogn, Italy
- (90) **ID-EE S.r.l.**
(Subsidiary of Engines Engineering S.r.l.)
Engineering Services
Registered Office: Via Azzurra 20, Bologna, Italy
- (91) **Mahindra IT Consulting Private Limited**
(Subsidiary of Bristecone India Limited)
IT Consulting Services
Registered Office: Mahindra Towers P. K. Kurne Chowk, Worli, Mumbai 400 018.

(92) Mahindra Two Wheelers Limited
(Subsidiary of Mahindra & Mahindra Limited)
To design, develop, manufacture, assemble, test, produce, buy, sell, distribute, service, deal in two wheeled vehicles
Registered Office: Mahindra Towers P. K. Kurne Chowk, Worli, Mumbai 400 018.

(93) Mahindra Automotive Australia Pty. Ltd.
(Subsidiary of Mahindra & Mahindra Limited)
Importers & distributors of Mahindra vehicles, accessories and spare parts.
Registered Office: Level 1, 1 Kiara Rd (cnr Kumbardang Ave), Miranda, NSW 2228, Australia

(94) Mahindra United Football Club Private Limited
(Subsidiary of Mahindra Holdings Limited)
Promotion of football, conducting football events, matches, etc
Registered Office: Mahindra Towers P. K. Kurne Chowk, Worli, Mumbai -18

(95) Mahindra Defence Land Systems Private Limited
(Subsidiary of Mahindra & Mahindra Limited)
Manufacturing, dealing and trading in all kinds of weapon systems, surveillance communication equipments, armaments, simulators and devices and all kinds of vehicles for use by armed forces.
Registered Office: Mahindra Towers P. K. Kurne Chowk, Worli, Mumbai -18

(96) Venturbay Consultants Private Limited
(Subsidiary of Tech Mahindra Limited)
Providing programming and software solutions, information technology, networking and consultancy services
Registered Office: 52, Parvati Gaon, Near Bank of Maharashtra, Pune 411009

(97) Mahindra Yueda (Yancheng) Tractor Company Limited
(Subsidiary of Mahindra & Mahindra Limited)
Manufacturing and selling of tractors.
Registered Office: 9, Nenjiang Road, Yancheng Economic Development Zone, Jiangsu Province.

(D) BRIEF PARTICULARS OF THE MANAGEMENT OF THE COMPANY:

The Vice-Chairman & Managing Director under the direction and control of the Board of Directors manages the Company.

(E) NAMES, OCCUPATIONS AND ADDRESSES OF THE DIRECTORS:

Mr. Keshub Mahindra,
[Chairman - Company Director],
Mahindra & Mahindra Ltd., Gateway Building, Apollo Bunder, Mumbai 400 001.

Mr. Anand G. Mahindra,
[Vice-Chairman & Managing Director - Company Director],
Mahindra & Mahindra Ltd., Gateway Building, Apollo Bunder, Mumbai 400 001.

Mr. Deepak S. Parekh,
[Company Executive],
Housing Development Finance Corporation Ltd.
Ramon House, Backbay Reclamation, Mumbai 400 020.

Mr. Nadir B. Godrej,
[Industrialist],
Godrej Industries Ltd., Eastern Express Highway, Vikhroli, Mumbai 400 079.

Mr. M. M. Murugappan,
[Businessman],
Chairman, Carborundum Universal Limited, Tam House, 28 Rajaji Road, Chennai-600 001

Mr. Bharat Narotam Doshi,
[Executive Director - Company Executive],
Mahindra & Mahindra Ltd., Mahindra Towers, Dr.G.M.Bhosale Marg, P.K.Kurne Chowk, Worli, Mumbai 400 018.

Mr. Arun Kumar Nanda,
[Executive Director - Company Executive],
Mahindra & Mahindra Ltd., Mahindra Towers, Dr.G.M.Bhosale Marg, P.K.Kurne Chowk, Worli, Mumbai 400 018.

Mr. Narayanan Vaghul,
[Banker],
ICICI Bank Limited, ICICI Bank Towers, 93, Santhome High Road, Chennai 600 028.

Dr. Ashok S. Ganguly,
[Company Executive],
ICICI One Source Limited, Peninsula Chambers, 6th Floor, Ganpatrao Kadam Marg, Lower Parel, Mumbai 400 013.

Mr. R. K. Kulkarni,
[Solicitor and Advocate],
C/o. Khaitan & Co. advocates & Solicitors, One Indiabull Centre, 13th floor, 841 Senapati Bapat Road, Elphinstone, Mumbai- 400013.

Mr. Anupam P. Puri,
[Company Director],
Mahindra & Mahindra Ltd., Mahindra Towers, Dr. G. M. Bhosale Marg, P.K.Kurne Chowk, Worli, Mumbai 400 018.

Mr. Arun Kantil Dasgupta
(Nominee of LIC) Life Insurance Corporation of India
Central Office, Yoga Kshema, West Wing, 7th Floor, Jeevan Bima Marg, Mumbai - 400 021

(F) & (G) PROFITS OF THE COMPANY, BEFORE AND AFTER MAKING PROVISIONS FOR TAX, AND DIVIDENDS DECLARED FOR THREE FINANCIAL YEARS IMMEDIATELY PRECEDING THE DATE OF ADVERTISEMENT:

For the financial Year ended 31st March	Profit before tax (Rupees in crores)	Profit after tax (Rupees in crores)	Dividend on Equity Shares	
			Amount (Rupees in crores)	%
2007	1437.68	1097.58	282.23*	115
2008	1408.77	1103.37	282.81	115
2009	1036.47	836.78	278.83	100

* Incl. Interim Dividend paid.

(H) SUMMARISED FINANCIAL POSITION OF THE COMPANY AS APPEARING IN THE TWO LATEST AUDITED BALANCE SHEETS AS AT:

Liabilities	31st March 2009	31st March 2008	Assets	31st March 2009	31st March 2008
	(Rs. in crores)	(Rs. in crores)		(Rs. in crores)	(Rs. in crores)
Share Capital	272.62	239.07	Fixed Assets (including Capital Work-in-Progress)	3214.33	2360.90
Reserves & Surplus	4989.48	4111.00	Investments	5786.41	4215.06
Secured Loans	881.00	617.28	Current Assets	3680.31	2952.49
Unsecured Loans	3071.78	1989.80	Loans & Advances	1382.62	691.88
Current Liabilities & Provisions	4787.78	3240.07	Miscellaneous Expenditure (to the extent not written-off or adjusted)	12.55	13.53
Deferred Tax Liability (net)			Deferred Tax Asset (net)	18.27	
		56.72	Foreign currency Monetary Item translation	18.11	
Total...	14112.60	10233.66	Total...	14112.60	10233.66

* Reserves & Surplus includes Employee Stock Option Outstanding.

Contingent Liabilities are as follows:	As at 31st March, 2009 (Rupees in crores)	As at 31st March, 2008 (Rupees in crores)
Guarantees given by the Company to others	154.31	34.37
Taxation Matters	227.01	172.23
Uncalled liability on equity shares partly paid	10.30	10.50
Claims (including for excise) against the Company not acknowledged as debts (net of tax)	287.28	138.03
Bills discounted not matured	59.55	61.22

The previous year figures are suitably regrouped.

(I) AMOUNTS WHICH THE COMPANY CAN RAISE BY WAY OF DEPOSITS PER THE COMPANIES (ACCEPTANCE OF DEPOSITS) RULES, 1975 AS AMENDED UP-TO-DATE AND THE AGGREGATE OF DEPOSITS ACTUALLY HELD ON 31ST MARCH 2009.

	Limit (Rupees in crores)	Deposits held (Rupees in crores)
(a) From Shareholders.	488.14	0.64
(b) From Others.	1245.36	30.30
Total...	1743.50	30.94

(J) OVERDUE DEPOSITS:

The Company has no overdue deposits/unsecured loans other than unclaimed deposits/unsecured loans.

(a) the total number of small depositors and amount due to them in respect of which default has been made. - Not applicable

(b) the fact of waiver of interest accrued on deposits of the small depositors not applicable

(K) DECLARATION:

The Company hereby declares that:

(i) The Company has complied with the provisions of the Companies (Acceptance of Deposits) Rules, 1975, as amended up-to-date.

(ii) Compliance with the Companies (Acceptance of Deposits) Rules, 1975, as amended up-to-date, does not imply that repayment of deposits is guaranteed by the Central Government.

(iii) The deposits accepted by the Company are unsecured and rank *pari passu* with other unsecured liabilities.

(iv) The Company is not in default in the repayment of deposit or part thereof and any interest thereupon in accordance with terms and conditions of such deposits.

This statement/advertisement is issued on the authority and in the name of the Board of Directors of the Company. The Board of Directors approved the text on 28th May, 2009 and a copy, duly signed by a majority of the Directors, has been delivered to the Registrar of Companies, Maharashtra and Mumbai.

By Order of the Board
For MAHINDRA & MAHINDRA LIMITED

NARAYAN SHANKAR
Company Secretary

30th July, 2009